

Neon River is an executive search firm with deep experience of working with mobile games companies around the world as clients.

We hire leaders at "C" and "VP" levels across key functions like marketing, product management, engineering, game design, finance and operations.























LINGOKIDS

"At Miniclip, we've worked with Peter and Neon River on several important hires over the years, and we've always been very happy with the experience.

I'd recommend Neon River as one of the very best executive search firms in the market."





The Top 30 Mobile Games Leaders in EMEA 2025

Every year we publish a list of the Top 30 Mobile Games Leaders in EMEA, celebrating the leaders, founders and executives who have played a key role in shaping one of Europe's most exciting ecosystems.

Our latest 2025 edition can be found here

This year's edition is in partnership with Make-A-Wish UK, who do fantastic work in the games sector and beyond, helping children going through the toughest of times.

To find out more about how you can help Make-A-Wish to bring joy to children around the world, please click here

We have only used data on employees based in Europe, Middle East and Africa (EMEA) and candidates based outside of these geographies are not counted as part of our statistics.

The data in this report is based on data from LinkedIn and it is worth noting that whilst many people have a LinkedIn profile, not every employee of every mobile games company has an accurate, up to date profile. It is best therefore to view the statistics within this report as being indicative of patterns and trends rather than being wholly accurate and complete statistics to be taken as fact.

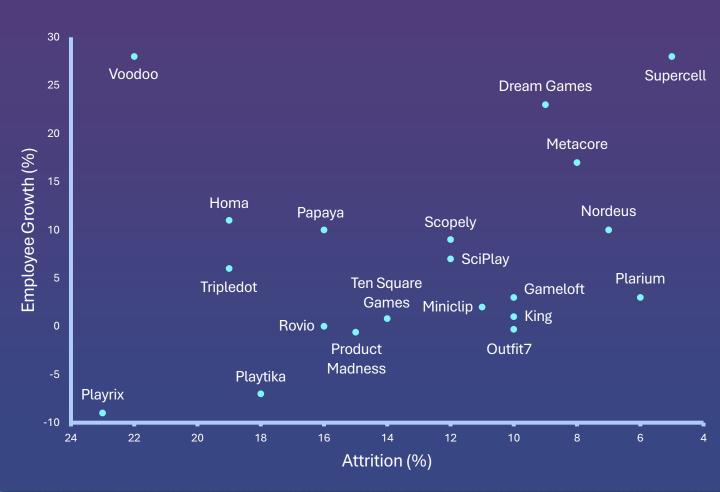
The data used in this report has been collated during December 2025, and we will provide updated reports every six months.

We hope you find the report to be interesting and if you have any feedback or suggestions for future editions, please email peter@neonriver.com



Trends

Which companies are performing the best in terms of employee growth and attrition?





| Empl | loyee Growth Top 5 Companies | YoY growth | Previous ranking |
|----------|------------------------------|---------------|---------------------|
| T | Supercell | +28% | 1 st |
| प | Voodoo | +28% | 5 th |
| T | Dream Games | +23% | 2 nd |
| ** | Metacore | +17% | New |
| ** | Homa | +11% | New |

Employee Retention Top 5 Companies

| | | Attrition (last 12 months | Previous) ranking |
|----------|-------------|------------------------------|-----------------------|
| प | Supercell | 5% | 1 st |
| P | Plarium | 6% | New |
| P | Nordeus | 7% | 2 nd |
| ** | Metacore | 8% | 3 rd |
| ** | Dream Games | 9% | New |



- Headcount is stable (1% increase) with a relatively low attrition rate (10%).
- Lost 8 employees to Voodoo, and 5 each to Supercell and Scopely.



- Negative employee growth (-7) and relatively high attrition rates (18%).
- Lost 7 employees to Play Perfect, and 6 each to Voodoo, Wix, and PAPAYA.



- Headcount was reduced by 14% over the last year.
- Additionally, attrition rates have increased to 22%.
- Lost 11 employees to Voodoo.



- Employee growth accelerated from 7% to 9% since the last report.
- Attrition rate fell slightly, from 14% to 12%.



- New to the report this year, Plarium's employee growth is a moderate 3%.
- Very low attrition rate at 6% is 2nd only to Supercell.



playrix

- Headcount was reduced by 9% over the last year and attrition increased from 16% to 23%, the highest in this report.
- Playrix has had to relocate a lot of staff following the war in Ukraine, perhaps explaining their high attrition.



- Remained as the strongest performing company for both percentage employee growth (28%) and lowest attrition (5%) once again.
- Hired 5 employees from King and lost 1.



- Gameloft reversed last report's negative employee growth from -2% to 3% this time.
- Attrition further improved from 15% to 10%.



- Both growth rates and attrition continued to move in positive directions.
- Growth increased from 18% to 28%, placing Voodoo as tied for the fastest growing company in the report.
- The attrition rate fell from 24% to 22%, but is the 2nd highest in this report behind Playrix.





With attrition of 11% and employee growth of 2% Miniclip has solid growth and attrition stats in what has been a challenging year for many mobile games companies.



- Rovio's headcount remains static with a 0% growth rate.
- Attrition rates are moderate at 16%.
- Lost 5 employees to Metacore.



- Product Madness had stronger petformance with employee growth improving from -5% in our last report to -0.6%.
- Retention remained stable with attrition at 15%.
- Lost 4 employees to Scopely.



- With employee growth of 7% and 17% attrition, SciPlay is perforing strongly compared to competitors in the social casino sector.
- Hired 5 employees from its social casino competitor, Playtika.





- With 10% employee growth, Papaya is just outside our Top 5 fastest growing companies.
- Papaya has grown strongly over recent years.



- Outfit7's employee growth remained steady (-0.3%) maintaining its low attrition rate of 10%.
- Lost 5 employees to Aurion11, a mobile AdTech company.



- Homa's employee growth rate of 11% makes it the 5th fastest growing company in our report.
- However, attrition is relatively high at 19%.
- Lost 8 employees to its competitor
 Voodoo, and hired 7 from Moon Active.



- With 23% employee growth, it's the 3rd fastest growing company in our report.
- Dream Games has 9% attrition the 5th best in our report.
- Lost 4 employees to Turkish mobile games startup Grand Games.





- Headcount growth strengthened from 1% to 6%.
- Attrition, while still relatively high, improved from 25% to 19%.



- Nordeus' headcount growth of 10% is relatively strong.
- The attrition rate is also very healthy at just 7% for a second report in a row, placing it 2nd after Supercell.



- Ranked 4th for employee growth with 17% employee growth.
- Remains one of the strongest in terms of attrition rate (8%), ranking 4th place among the companies in the report.



- Grew headcount by 0.8%, reversing the headcount reduction seen in our last report.
- Improved attrition to 14% from 18% in our last report.





3,095 employees

+1% YoY growth

10% Attrition (employees leaving in last 12 months)

Most hires by location

Talent Flows

| Lost talent to: (last 12 months) | | Hired Talent from: (last 12 months) |
|-------------------------------------|---|--|
| Voodoo | 8 | Bank of America 5 |
| Supercell | 5 | Liftoff Mobile 2 |
| Scopely | 5 | Amazon 2 |
| Star Stable | 2 | Gameloft 2 |
| MAG Interactive | 2 | Freenow 2 |

Talent Intelligence

| (by percentage of workforce) | | (last 12 months) | |
|------------------------------|-----|------------------|----|
| Engineering | 23% | London | 45 |
| Art and Design | 10% | Stockholm | 33 |
| Operations | 8% | Barcelona | 21 |
| T | 5% | Kenya | 12 |
| Marketing | 4% | Saudi Arabia | 10 |





3,058 employees

-7% YoY growth

18% Attrition (employees leaving in last 12 months)

Most hires by location

Talent Flows

| Lost talent to: (last 12 months) | | Hired Talent fro (last 12 months) | m: |
|-------------------------------------|---|--------------------------------------|----|
| Play Perfect | 7 | Moon Active | 6 |
| Voodoo | 6 | Intel | 4 |
| Wix | 6 | Tripledot | 3 |
| PAPAYA | 6 | a1qa | 3 |
| SciPlay | 5 | cloverbite | 3 |

Talent Intelligence

| (by percentage of workfor | ce) (last 12 months) | | | |
|---------------------------|----------------------|-----------------|-----|--|
| Engineering | 35% | Tel Aviv | 125 | |
| Art and Design | 12% | Warsaw | 54 | |
| Π | 11% | Ukraine | 27 | |
| Product Management | 5% | Romania | 24 | |
| Operations | 4% | Center District | 24 | |



MOONAETIVE

1,932 employees

-14% YoY growth

22% Attrition (employees leaving in last 12 months)

SnoopGame

2

Talent Flows

Unity

| Lost talent to: | | Hired Talent from | 1: |
|------------------|----|-------------------|----|
| (last 12 months) | | (last 12 months) | |
| Voodoo | 11 | PLAYSTUDIOS | 3 |
| Homa | 7 | Intel | 3 |
| Playrix | 6 | Ilyon | 2 |
| Playtika | 6 | Artlist | 2 |

4

Talent Intelligence

| Most popular functions: (by percentage of workforce) | | Most hires by lo | cation |
|--|-----|------------------|--------|
| Engineering | 29% | Tel Aviv | 82 |
| Π | 14% | Center District | 20 |
| Art and Design | 14% | Warsaw | 13 |
| Operations | 8% | Romania | 6 |
| Product Management | 8% | Lithuania | 4 |





1, 355 employees

+9% YoY growth

12% Attrition (employees leaving in last 12 months)

Talent Flows

Lost talent to:

(last 12 months)

Hired Talent from:
(last 12 months)

Voodoo 5 Socialpoint 6
Fortis Games 3 King 5

Blizzard 3 Playtika 5
Metacore 2 Product Madness 4
Playrix 2 Ubisoft 4

Talent Intelligence

Most popular functions: Most hires by location (by percentage of workforce) (last 12 months)

| Art and Design | 25% | Barcelona | 111 |
|--------------------|-----|-----------|-----|
| Engineering | 17% | London | 16 |
| П | 15% | Dublin | 11 |
| Product Management | 7% | Sevilla | 10 |
| HR | 4% | Tel Aviv | 8 |





1,332 employees (in EMEA)

+3% YoY growth

6% Attrition (employees leaving in last 12 months)

Most hires by location

(last 12 months)

Talent Flows

| Lost talent to: (last 12 months) | | Hired Talent from (last 12 months) | 1: |
|-------------------------------------|---|------------------------------------|----|
| Brain Rocket | 2 | Pingle Studios | 3 |
| Scale Ops | 1 | Fractured Byte | 2 |
| Playtika | 1 | EPAM Systems | 2 |
| Popixels | 1 | Moon Active | 2 |
| NDA Company | 1 | Room 8 Group | 2 |

Talent Intelligence

Most popular functions:

(by percentage of workforce)

| (b) percentage of works | 0100) | | |
|-------------------------|-------|----------|----|
| Engineering | 24% | Ukraine | 50 |
| Art and Design | 24% | Tel Aviv | 15 |
| Π | 12% | Warsaw | 13 |
| Marketing | 5% | Gdansk | 4 |
| Human Resources | 4% | Israel | 3 |



playrix

1,319 employees

-9% YoY growth

23% Attrition (employees leaving in last 12 months)

Most hires by location

Talent Flows

| Lost talent to: (last 12 months) | | Hired Talent fro (last 12 months) | m: |
|-------------------------------------|---|--------------------------------------|----|
| Plata Card | 7 | Boolat Play | 6 |
| VOKI Games | 3 | Moon Active | 6 |
| Strikerz Inc. | 3 | Playtika | 5 |
| Press Fire Games | 3 | Wargaming | 5 |
| VIZOR | 3 | Yandex | 3 |

Talent Intelligence

| (by percentage of work) | orce) | (121110111115) | |
|-------------------------|-------|----------------|----|
| Art and Design | 34% | Serbia | 44 |
| Engineering | 25% | Ukraine | 24 |
| Quality Assurance | 8% | Cyprus | 17 |
| IT | 7% | Warsaw | 17 |
| Program & Project | 4% | Russia | 12 |
| Management | | | |





1,273 employees (in EMEA)

+28% YoY growth

5% Attrition (employees leaving in last 12 months)

Talent Flows

Lost talent to:

(last 12 months)

King

Hired Talent from:

(last 12 months)

King

King

King 1 King 5
McKinsey & Co 1 Unity 4
Northern Stars Studio 1 Wolt 3
Yousician 1 Rovio 2
Little Zoo Studio 1 Fiskars Group 2

Talent Intelligence

Most popular functions: Most hires by location (by percentage of workforce) (last 12 months)

Engineering 18% Helsinki 110 Art and Design London 15% 55 IT 7% Kenya 8 **Operations** 6% 6 Iraq 5 Marketing Istanbul 5%





1,176 employees (in EMEA)

+3% YoY growth

10% Attrition (employees leaving in last 12 months)

Most hires by location

8

Barcelona

Talent Flows

Hired Talent from: Lost talent to: (last 12 months) (last 12 months) Creative Assembly Room 8 Group 3 3 **VOKI Games Loyalty Games** 2 2 AMC Studio 2 **Tilting Point** 2 2 Pixagon Games 2 **Playrix PLAION** Amusnet 2 1

Talent Intelligence

IT

Most popular functions:

(last 12 months) (by percentage of workforce) Art and Design 25% Ukraine 49 Engineering 21% **Paris** 14 **Quality Assurance** Romania 14% 10 Marketing Sofia 6% 9

6%



Voodoo

797 employees (in EMEA)

+28% YoY growth

22% Attrition (employees leaving in last 12 months)

Talent Flows

Lost talent to: Hired Talent from: (last 12 months) (last 12 months)

| 52 Entertainment | 3 | Moon Active | 11 |
|------------------|---|-------------|----|
| Swile | 2 | Homa | 8 |
| Modma Games | 2 | King | 8 |
| Scopely | 2 | Playtika | 6 |
| erudite.app | 1 | Ace Games | 6 |

Talent Intelligence

Most popular functions: Most hires by location (by percentage of workforce) (last 12 months)

| Engineering | 27% | Paris | 116 |
|----------------|-----|-----------|-----|
| Art and Design | 23% | Barcelona | 24 |
| Π | 11% | Istanbul | 22 |
| Marketing | 5% | Warsaw | 11 |
| HR | 5% | London | 9 |





+2% YoY growth

11% Attrition (employees leaving in last 12 months)

Most hires by location

Istanbul

Talent Flows

Hired Talent from: Lost talent to: (last 12 months) (last 12 months) Rollic Scopely 2 3 **Evolution** 2 Kwalee Voodoo 2 **TapNation** Masomo Sumo Digital **SYBO** 1 **Dream Games**

Talent Intelligence

Most popular functions:

Product Management

(last 12 months) (by percentage of workforce) Engineering 27% Lisbon 26 Art and Design London 16 16% IT 12% Izmir 7 5 Business Development 5% Genoa

5%





+0% YoY growth

16% Attrition (employees leaving in last 12 months)

Talent Flows

Lost talent to:

(last 12 months)

Hired Talent from:
(last 12 months)

Metacore

5

King

2

Small Giant Games

3

Sandsoft

2

Supercell 2 Zynga 2
Remedy Entertainment 2 Dream Games 2
Google 2 Product Madness 2

Talent Intelligence

Most popular functions: Most hires by location (by percentage of workforce) (last 12 months)

| Art and Design | 25% | Helsinki | 28 |
|-----------------|-----|------------|----|
| Engineering | 19% | Stockholm | 16 |
| П | 11% | Barcelona | 14 |
| Marketing | 11% | Izmir | 8 |
| Media and Comms | 5% | Copenhagen | 2 |





-0.6% YoY growth

15% Attrition (employees leaving in last 12 months)

Most hires by location

Talent Flows

| Lost talent to: (last 12 months) | | Hired Talent fron (last 12 months) | n: |
|-------------------------------------|---|------------------------------------|----|
| Scopely | 4 | Huuuge Games | 2 |
| RubyPlay | 2 | Outplay | 2 |
| Rovio | 2 | Scopely | 1 |
| Socialpoint | 1 | Socialpoint | 1 |
| Ubisoft | 1 | Ubisoft | 1 |

Talent Intelligence

| ce) | (last 12 months) | |
|-----|------------------------|---|
| 27% | Barcelona | 26 |
| 23% | London | 9 |
| 7% | Gdansk | 4 |
| 6% | Ukraine | 3 |
| 6% | Catalonia | 2 |
| | 27% 23% 7% 6% | 27% Barcelona 23% London 7% Gdansk 6% Ukraine |





+7% YoY growth

12% Attrition (employees leaving in last 12 months)

Most hires by location

Talent Flows

Hired Talent from: Lost talent to: (last 12 months) (last 12 months) Playtika Playtika 5 2 2 SuperPlay EY **Moon Active** 2 Sunday **Jump Games** Candivore Bini Games **HyperMonk**

Talent Intelligence

Most popular functions:

(last 12 months) (by percentage of workforce) Engineering 30% Tel Aviv 34 Ukraine 12 Art and Design 19% IT 10% Ankara 8 Istanbul Product Management 7% 6 Marketing 6% Center District, Israel





+10% YoY growth

16% Attrition (employees leaving in last 12 months)

Most hires by location

Talent Flows

| Lost talent to: (last 12 months) | | Hired Talent from: (last 12 months) | |
|-------------------------------------|---|--|---|
| RealPlay | 2 | Playtika | 6 |
| Moon Active | 1 | Moon Active | 3 |
| SuperPlay | 1 | Supersonic | 2 |
| Scopely | 1 | Moburst | 2 |
| Checkout.com | 1 | Payoneer | 1 |

Talent Intelligence

| (by percentage of workforce) | | (last 12 months) | |
|------------------------------|-----|------------------|----|
| Engineering | 19% | Tel Aviv | 55 |
| Art and Design | 15% | Warsaw | 13 |
| Π | 11% | Center District | 8 |
| Research | 9% | Haifa District | 3 |
| Marketing | 6% | South District | 1 |





-0.3% YoY growth

10% Attrition (employees leaving in last 12 months)

Most hires by location

Talent Flows

| Lost talent to: (last 12 months) | | Hired Talent from: (last 12 months) | |
|-------------------------------------|---|--|---|
| Aurion11 | 5 | Kwalee | 1 |
| Sportradar | 3 | Nirto Games | 1 |
| Bragg | 3 | Homa | 1 |
| Birdbuddy | 1 | Outbrain | 1 |
| Scopely | 1 | LightAct | 1 |

Talent Intelligence

| (by percentage of workforce) | | (tast 12 months) | | |
|------------------------------|-----|------------------|----|--|
| Engineering | 28% | Ljubljana | 12 | |
| Art and Design | 22% | Maribor | 1 | |
| Media and Comms | 10% | Barcelona | 1 | |
| П | 6% | Glasgow | 1 | |
| Marketing | 6% | Slovakia | 1 | |





+11% YoY growth

19% Attrition (employees leaving in last 12 months)

Talent Flows

Hired Talent from: Lost talent to: (last 12 months) (last 12 months) Voodoo **Moon Active** 8 CrazyLabs Huuuge Games 2 4 Avalanche Voodoo 2 **OUTFIT7** Socialpoint Hitapps Zynga

Talent Intelligence

Most popular functions: Most hires by location (last 12 months) (by percentage of workforce) Engineering 16% **Paris** 18 Operations 16% 10 Iran Art and Design 12% UAE 7 London 6 IT 4% Marketing 4% Egypt 4





+23% YoY growth

9% Attrition (employees leaving in last 12 months)

Talent Flows

Lost talent to:

(last 12 months)

Hired Talent from:
(last 12 months)

Grand Games 4 Aselsan 4

Playrix 1 Eatron Tech. 3

Playrix 1 Eatron Tech. 3
Wonder Games 1 Trendyol Games 2
Circle Games 1 Codeway 2
Tactile 1 Jagex 2

Talent Intelligence

Most popular functions: Most hires by location (by percentage of workforce) (last 12 months)

| Art and Design | 30% | Istanbul | 80 |
|----------------|-----|----------|----|
| Engineering | 22% | London | 9 |
| Sales | 9% | Ankara | 3 |
| Marketing | 7% | Izmir | 1 |
| HR | 5% | Naples | 1 |





+6% YoY growth

19% Attrition (employees leaving in last 12 months)

Most hires by location

Talent Flows

| Lost talent to: (last 12 months) | | Hired Talent from (last 12 months) | m: |
|-------------------------------------|---|------------------------------------|----|
| Super Bana | 3 | VIZOR | 5 |
| Playtika | 3 | Freeplay | 3 |
| Live Play Mobile | 2 | AppLovin | 2 |
| Voodoo | 2 | Playrix | 2 |
| Imvizar | 1 | Gamewise | 2 |

Talent Intelligence

| (by percentage of workforce) | | (last 12 months) | |
|------------------------------|-----|------------------|----|
| Engineering | 27% | London | 21 |
| Art and Design | 24% | Belarus | 18 |
| П | 7% | Warsaw | 15 |
| Marketing | 6% | Barcelona | 10 |
| Research | 6% | Berlin | 3 |





+10% YoY growth

7% Attrition (employees leaving in last 12 months)

Talent Flows

Hired Talent from: Lost talent to: (last 12 months) (last 12 months) playSTUDIOS UserWise 2 3 **Nutanix** FIS 2 2 Nestle Microsoft TomTom **Tenstorrent** Stardust Effect **Ubisoft**

Talent Intelligence

Most popular functions: (by percentage of workforce)

Engineering 33%
Art and Design 25%
IT 8%
Marketing 4%
Product Management 4%

Most hires by location (last 12 months)

Serbia 50





+17% YoY growth

8% Attrition (employees leaving in last 12 months)

Talent Flows

Lost talent to: Hired Talent from: (last 12 months) (last 12 months)

| Small Giant Games | 4 | Rovio | 5 |
|-------------------|---|-------------------|---|
| Supercell | 2 | Wooga | 5 |
| Solita | 1 | Ubisoft RedLynx | 4 |
| BIT ODD | 1 | Small Giant Games | 2 |
| Steer Studios | 1 | King | 2 |

Talent Intelligence

Most popular functions: Most hires by location (by percentage of workforce) (last 12 months)

| Art and Design | 28% | Helsinki | 36 |
|-------------------|-----|-----------|----|
| Engineering | 23% | Berlin | 11 |
| Π | 10% | Stockholm | 4 |
| Marketing | 6% | Tampere | 2 |
| Quality Assurance | 6% | Berlin | 2 |





+0.8% YoY growth

14% Attrition (employees leaving in last 12 months)

Talent Flows

Lost talent to: Hired Talent from: (last 12 months) (last 12 months)

| Techland | 2 | Techland | 1 |
|---------------|---|----------------|---|
| BoomBit | 1 | Infomedica | 1 |
| Reality Games | 1 | SciPlay | 1 |
| Blizzard | 1 | Splunk | 1 |
| Voodoo | 1 | the LEGO Group | 1 |

Talent Intelligence

Most popular functions: (by percentage of workforce)

| Art and Design | 30% |
|--------------------|-----|
| Engineering | 22% |
| Quality Assurance | 7% |
| IT | 6% |
| Product Management | 6% |

Most hires by location (last 12 months)

| Wroclaw | 26 |
|---------|----|
| Lagnica | 1 |
| Poznam | 1 |



